#### Asset Services

#### Treasury Management Presentation

Sevenoaks District Council 12th November

Presented by Richard Bason, CPFA Regional Director



#### Asset Services

#### 1. Agenda

- Financial markets update
- Balance sheet
- Portfolio position
- Comparative performance
- Options for consideration
- Questions

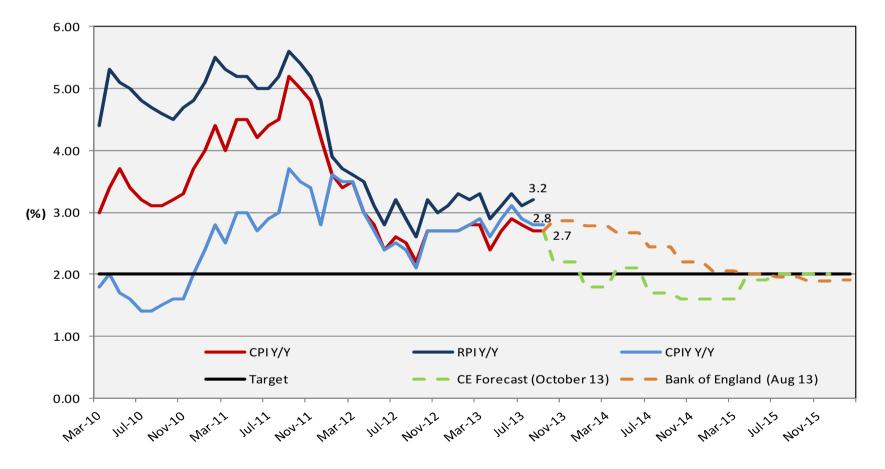
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#### 2. Financial markets – domestic economic data

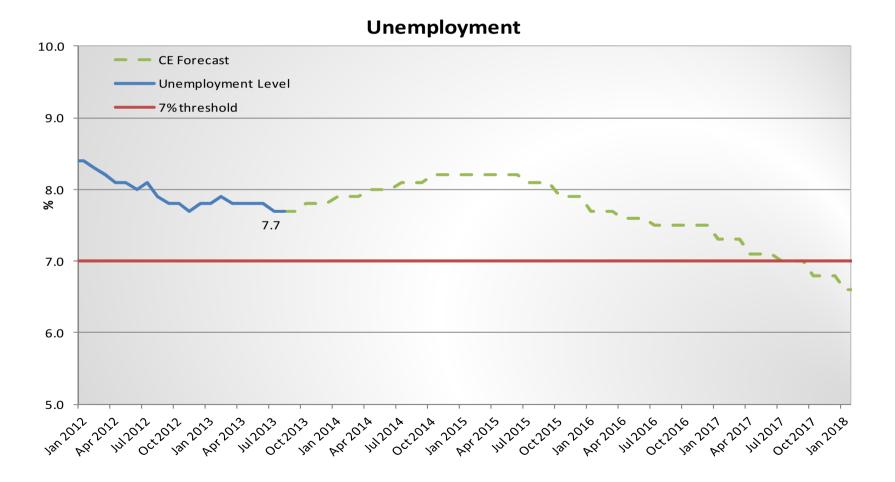
Bank rate / MPC meeting Consumer Price Index (CPI) Unemployment data Gross Domestic Product (GDP) House prices / surveys (Nationwide, Halifax, RICS) Average earnings **Retail sales** Strength of sterling UK /global events



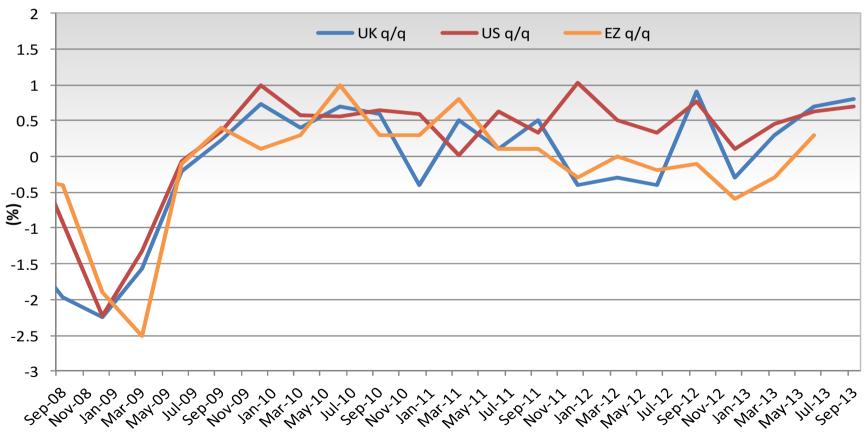
# CPI measure of inflation has rarely behaved itself over recent years...will it do so in the future?



The MPC has stated that unemployment needs to fall to 7% before an increase in Bank Rate can be considered. BoE suggests that will be towards the end of 2016. The markets say mid 2015. Capital Economics 2017!

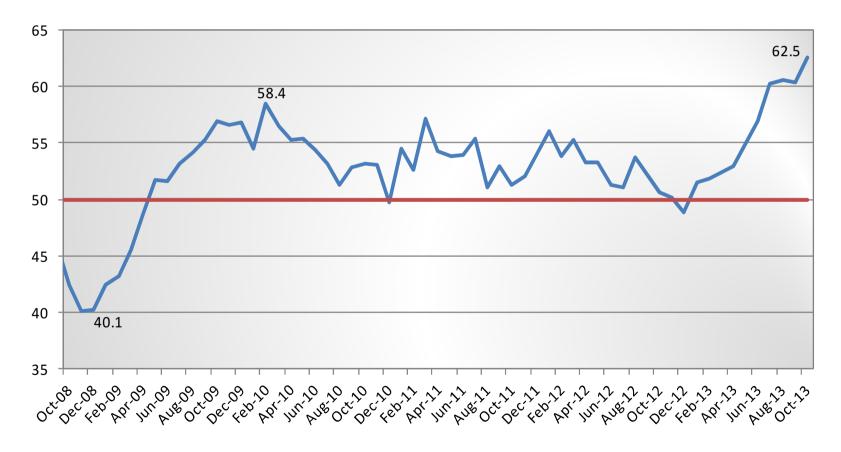


# Latest Q3 GDP shows the UK performing best of the mature economies. The US is flattered somewhat by inventory restocking.

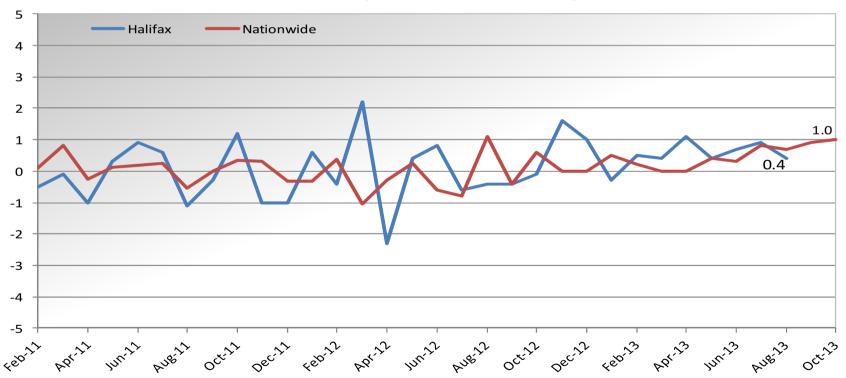


GDP q/q

The monthly PMI services sector survey points to one of the strongest readings for the UK for 16 years (when records began). Scores > 50 = expansion. Scores < 50 = contraction.

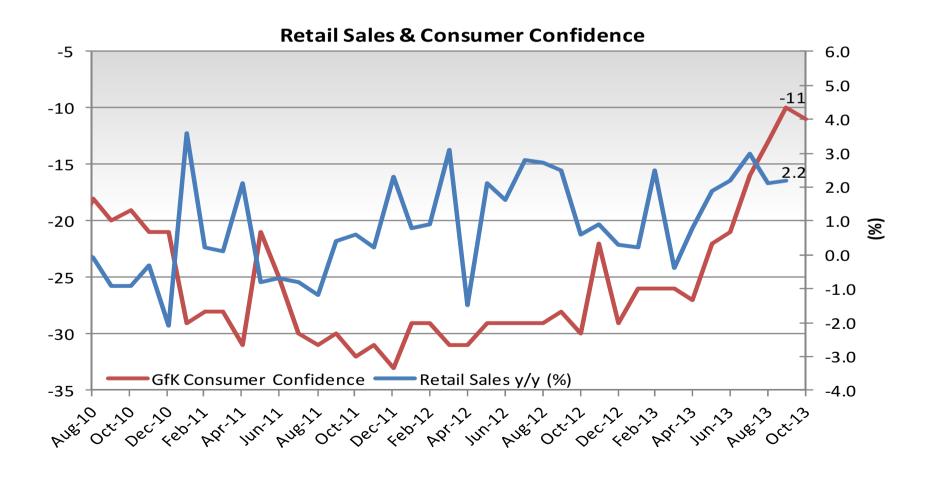


Although Help to Buy has not started in earnest, the UK housing market is moving full steam ahead, particularly in London and the SE.



#### **Monthly House Price Changes**

Consumer confidence is also improving, so things are set fair for at least the next few months, although retail sales are only ok.



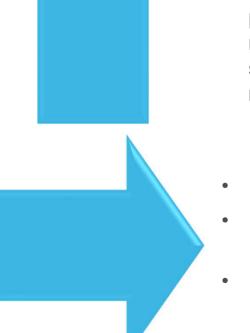
#### **UK economic summary**

- GDP growth of 0.8% in • Q3 2013, predominantly on the back of service industries expansion, a pick up in exports and a run down of consumer saving. Can this be maintained?
- Unemployment rate = 7.7%
- CPI at 2.7%, above the MPC's 2% target
- Bank Rate unlikely to rise before unemployment falls to 7% (2016?)

- Quantitative easing static at £375bn
- UK credit rating robust

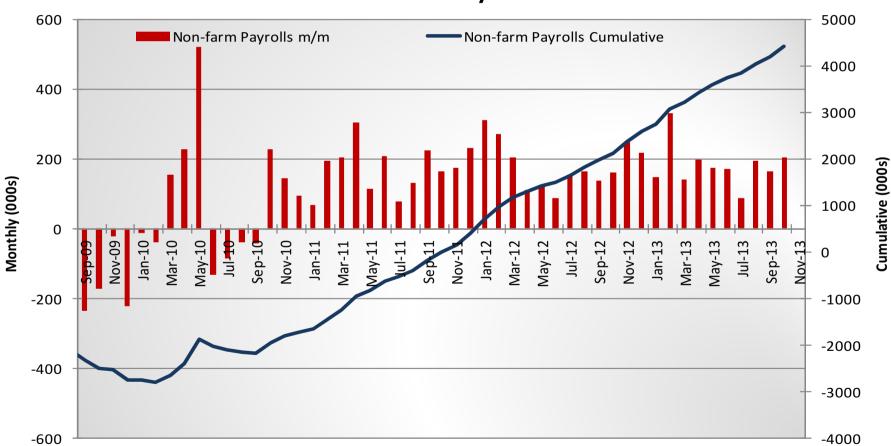


Asset Services



#### Asset Services

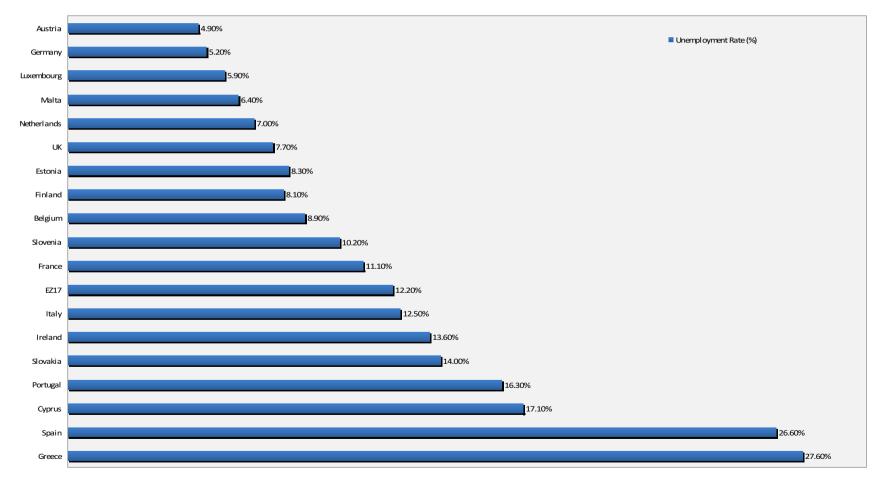
U.S. employment is ticking over. Non farm payroll is a good barometer of future prospects



**Non-Farm Payrolls** 

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#### The Eurozone is expected to see tepid growth of circa 1% in 2014. High unemployment in the larger countries (bar Germany) is a barrier to improved prospects

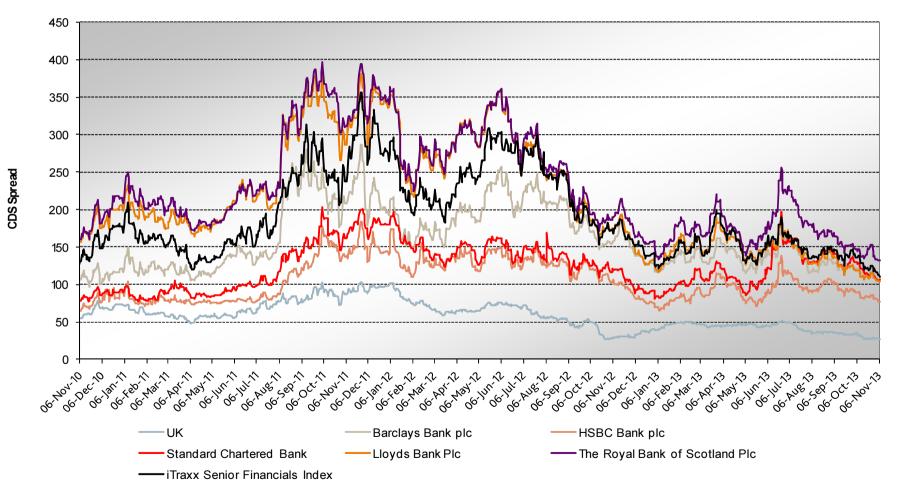


Eurozone Unemployment - September 2013

#### **Interest rate forecasts to March 2017**

Bank Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.75%	1.00%	1.25%
UBS	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	-	-	-	-	-	-	-	-	-
Capital Economics	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	-	-	-	-	-
5yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	2.35%	2.50%	2.50%	2.60%	2.70%	2.70%	2.80%	2.80%	2.90%	3.00%	3.20%	3.30%	3.50%	3.60%	3.70%
UBS	2.35%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Economics	2.35%	2.10%	2.30%	2.30%	2.30%	2.30%	2.30%	2.50%	2.90%	3.30%	-	-	-	-	-
10yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	3.51%	3.70%	3.70%	3.70%	3.80%	3.80%	3.90%	4.00%	4.10%	4.20%	4.30%	4.40%	4.50%	4.60%	4.60%
UBS	3.51%	3.90%	4.00%	4.00%	4.10%	4.10%	-	-	-	-	-		-	-	-
Capital Economics	3.51%	3.30%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.80%	-	-	-	-	-
25yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	4.29%	4.40%	4.40%	4.40%	4.50%	4.50%	4.60%	4.70%	4.80%	4.90%	5.00%	5.10%	5.10%	5.10%	5.20%
UBS	4.29%	4.40%	4.50%	4.50%	4.60%	4.60%	-	-	-	-	-	-	-	-	-
Capital Economics	4.29%	4.10%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.30%	-	-	-	-	-
50yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	4.31%	4.40%	4.40%	4.40%	4.50%	4.60%	4.70%	4.80%	4.90%	5.00%	5.10%	5.20%	5.20%	5.20%	5.30%
UBS	4.31%	4.50%	4.50%	4.60%	4.60%	4.70%	-	0070		-	-	-	-	-	-
Capital Economics	4.31%	4.30%	4.40%	4.40%	4.40%	4.40%	4.40%	4.40%	4.40%	4.50%	-	-	-	-	-
	110170														

UK institutions – CDS trends (5 year bonds). High street credit quality is good v. ITRAXX Senior Financials Index



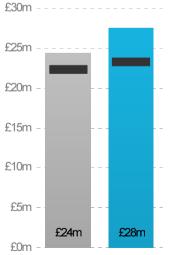
Change  $(\underline{r}' \cap \underline{O} \cap \underline{O})$ 

#### 3. Balance Sheet review 2012/13

RESERVES / BALANCES AND I	NVESTMENTS (£1	000)	2011/12 (£'000)		<b>2012/13</b> (£'000)
	2011/12	2012/13		Reserves / Balances	
Palanaaa A pilabla far In rastmant	£22 257	£23.280	(3,713)	General Fund Balance	(3,713)
Balances Available for Investment		~	54	Collection Fund Adjustment Account	97
	£24 453		(16,098)	Earmarked reserves / other balances	(17,631)
External Investments	~~ I, IOO	£27,535	(708)	Capital Receipts Reserve	(1,693)
	-£2.196	-£4.255	(1,792)	Provisions (exc. any accumulating absences)	(340)
Surplus Monies	, - <u>,</u>	, , , , , , , , , , , , , , , , , , ,	(22,257)	Amount Available for Investment	(23,280)

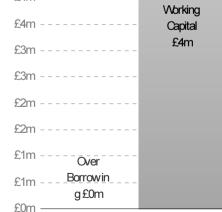
#### Investments vs Balances

#### Analysis of Surplus Monies





£4m



(22,257)	Amount Available for Investment	(23,280)	(1,023)
(1,792)	Provisions (exc. any accumulating absences)	(340)	1,452
(708)	Capital Receipts Reserve	(1,693)	(985)
(16,098)	Earmarked reserves / other balances	(17,631)	(1,533)
54	Collection Fund Adjustment Account	97	43
(3,713)	General Fund Balance	(3,713)	-
	Reserves / Balances		
2000)		(2000)	(2000)

762 <b>24.453</b>	Cash & Cash Equivalents - Other (Bank / Cash) TOTAL Investments	959 <b>27,535</b>	197 <b>3,082</b>
8,010	Cash & Cash Equivalents - Investments / Deposit	9,023	1,013
404	Long-Term	350	(54)
15,277	Short-Term	17,203	1,926
	Investments		

Surplus Monies 2,196 4,255 2,059

-£7m —

#### **Balance Sheet review 2012/13**

WORKING CAPIT.	AL (£'000)	2011/12 (£'000)		<b>2012/13</b> (£'000)	Change (£'000)	
	2011/12	2012/13		Working Capital		
TOTAL Working Capital (Surplus)	ıl (Surplus) -£2,090 <b>-£4,149</b>		2,104	Debtors	2,085	(19)
TOTAL WORKING Capital (Surplus)			(4,008)	Creditors	(6,136)	(2,128)
			(164)	Capital Grants Receipts In Advance	(48)	116
		••••••	55	Stock / WIP	30	(25)
Analysis of Working	J Capital		(2,013)	NET Working Capital (Surplus)	(4,069)	(2,056)
£3m				Other		
£2m —			520	Balance LT Debtors	504	(16)
£1m			(597)	Deferred credits / receipts (non-capital)	(584)	13
-£1mDebtors Creditors	Stock	Other	(77)	Other Long-Term Working Capital	(80)	(3)
-£2m			(2,090)	TOTAL Working Capital (Surplus)	(4,149)	(2,059)
-£3m						
-£4m						
-£5m						
-£6m						

#### 4. Sevenoaks DC portfolio. Lending list 2013/14

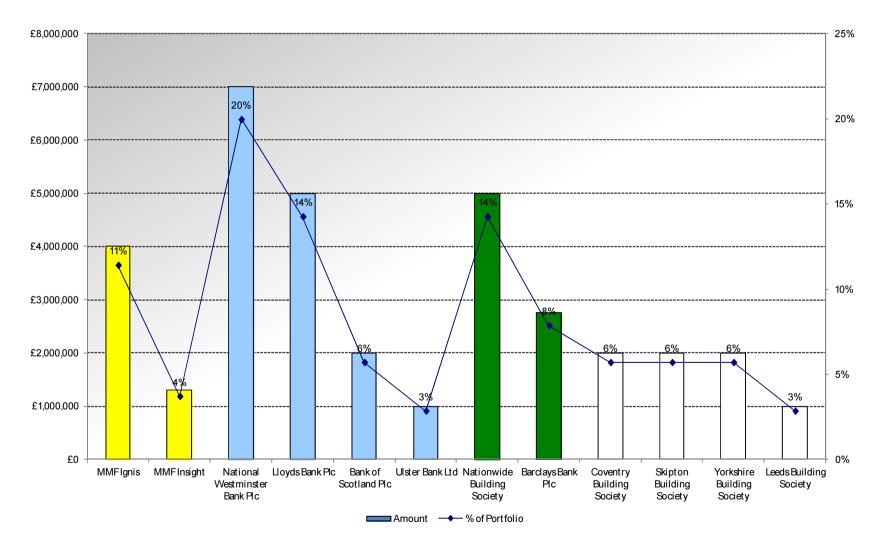
- References CLG Guidance and CIPFA Code of Practice TM 2011
- Core cash of £23m or so
- Will lend to
  - UK institutions only
  - Max duration 1 year
  - No more than 25% with any one counterparty
  - Lloyds/RBS Group max £8m
  - Other UK high street banks/Nationwide max £5m + £1m call
  - Top 5 building societies max £2m
  - MMFs (AAA rated) £5m each
  - UK Debt Management Account Deposit Facility max £5m

### Sevenoaks DC – satisfactory returns (0.67%) for a medium credit risk (4.2 CAS score), short duration (average 55 days) portfolio

Borrower				Principal (	£) Inte	erest Rate	Start Date	Maturity Date
Barclays Bar	nk Plc			1,758,000	)	0.45%		Call
National We	stminster Bank I	Plc		4,000,000	)	0.50%		Call
MMF Ignis				4,000,000	)	0.38%		MMF
MMF Insight				1,300,000	)	0.39%		MMF
Lloyds Bank I	Plc			1,000,000	)	0.80%	08/04/2013	08/10/2013
Nationwide E	Building Society			1,000,000	)	0.44%	09/07/2013	09/10/2013
Coventry Bui	Iding Society			1,000,000	)	0.43%	15/07/2013	15/10/2013
Yorkshire Bu	ilding Society			2,000,000	)	0.40%	18/07/2013	18/10/2013
Skipton Build	ding Society			1,000,000	)	0.49%	29/07/2013	29/10/2013
Lloyds Bank I	Plc			1,000,000	)	2.25%	31/10/2012	30/10/2013
Leeds Buildir	ng Society			1,000,000	)	0.35%	01/08/2013	01/11/2013
Lloyds Bank I	Plc			1,000,000	)	2.25%	05/11/2012	04/11/2013
Barclays Ban	nk Plc			1,000,000	)	0.45%	07/08/2013	07/11/2013
Coventry Bui	Iding Society			1,000,000	)	0.45%	29/08/2013	29/11/2013
Nationwide E	Building Society			1,000,000	)	0.44%	30/08/2013	29/11/2013
Skipton Build	ding Society			1,000,000	)	0.49%	29/08/2013	29/11/2013
National We	stminster Bank I	Plc		3,000,000	)	0.80%		Call95
Nationwide E	Building Society			2,000,000	)	0.50%	23/07/2013	23/01/2014
Ulster Bank L	td			1,000,000	)	0.65%	29/07/2013	29/01/2014
Nationwide E	Building Society			1,000,000	)	0.50%	01/08/2013	03/02/2014
Bank of Scotl	and Plc			1,000,000	)	1.10%	12/02/2013	11/02/2014
Bank of Scotl	and Plc			1,000,000	)	1.10%	22/02/2013	21/02/2014
Lloyds Bank I	Plc			1,000,000	)	1.10%	08/04/2013	08/04/2014
Lloyds Bank I	Plc			1,000,000	)	1.01%	04/07/2013	03/07/2014
Total Investm	nents			£35,058,00	0	0.67%		
Y	Pi1	Pi2	Р	В	0	R	G	N/C
1	1.25	1.5	2	3	4	5	6	7
Up to 5yrs	Up to 5yrs	Up to 5yrs	Up to 2yrs	Up to 1yr	Up to 1yr	Up to 6mths	Up to 100days	No Colour



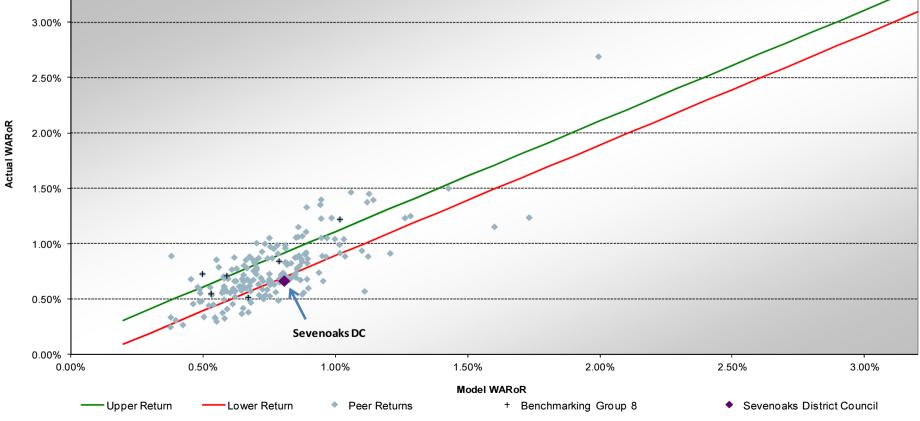
#### **Counterparty Exposure: In-line and adhering with current strategy**



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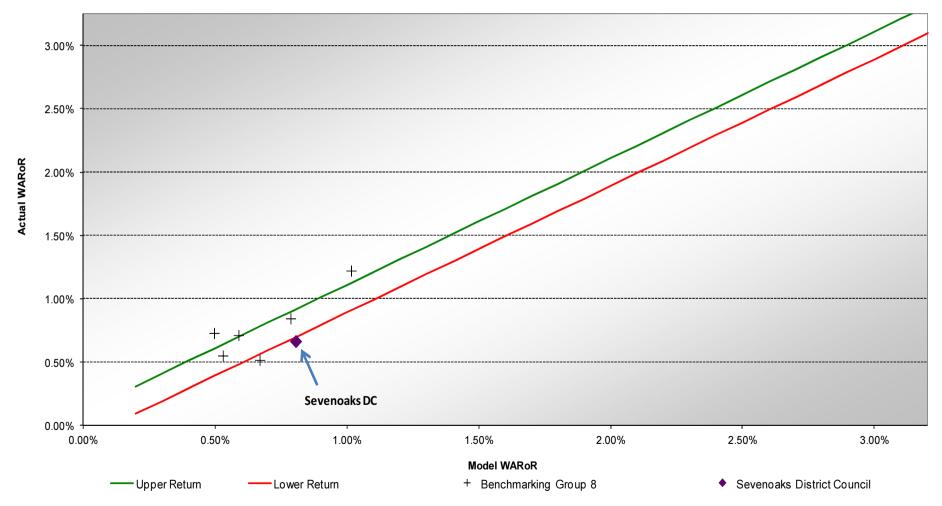
5. Comparative performance. September 2013: SDC vs. total benchmarking population (182 clients).

Returns broadly in line with risk profile but lower rated building societies (as per CAS credit risk assessment) not boosting returns.



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#### September 2013: SDC vs. Kent Benchmarking Group



6. Options for consideration: Property Funds performance... A long-term investment where past performance is perhaps less reliable as an indicator than forecast growth for the UK economy. Dividend and capital growth potential, but high entrance/exit costs a possible barrier

Fund Performance, June 2013	3 Months %	1 Year %	3 Years % Annualised	5 Years % Annualised	NAV (£, Millions)
Aberdeen UK Balanced Property Fund	0.8	1.7	4.7	-1.1	34.7
AEW UK - Core Property Fund	2.9	9.8	-	-	46.1
BlackRock UK Property Fund	1.6	2.6	4.6	0.1	2,415.50
CBRE Lionbrook Property Fund	1.1	2.9	5.3	-1.9	404.7
CBRE Global Investors UK Property Income LP	2.3	0.7	-4.2	-8.6	37.5
Cordea Savills UK Income and Growth Fund	2.1	6	6.3	-	92.6
Fidelity UK Real Estate Fund	1.1	-0.1	1.7	1.7	133.3
Henderson UK Property Fund	2	5.7	5.8	1	145.8
Hermes Property Unit Trust	1.6	4.6	6.7	1.5	811.5
Lothbury Property Trust	1.7	5	6.4	2.4	785.2
M&G Property Fund	6.7	6.9	2	-1	261.8
Mayfair Capital Property Unit trust	1.7	4.5	3.7	-	102.5
Rockspring Hanover Property Unit Trust	0.8	-1.7	2.8	-4.1	408.6
Royal London Property Fund	1.1	2.4	4.4	1.7	218.5
Schroder UK Property Fund	2.1	3.7	5.7	0.1	1,243.80
The CCLA Property Fund	1.1	2.6	5.8	0	76.4
The M&G UK Property Fund	0.7	2.1	3.9	0.2	514.3
Threadneedle Property Unit Trust	1.4	3.6	3.3	0.5	798.6

#### **Options for consideration: Money Market Funds**

Liquidity Funds	Min Initial Investment, £	7- Day Gross Yield	30- Day Gross Yield	Portfolio Assets (m)	Weighted Average Maturity (Days)	Moody's	Ratings Standards & Poor's	Fitch
Aberdeen	1M	0.53	-	336.10	-	-	AAAm	AAAmmf
Amundi	1M	0.51	0.50	415.30	13.00	-	AAAm	AAAmmf
BlackRock	1M	0.50	0.50	27940.90	45.00	Aaa-mf	AAAm	-
BNP Paribas	2.5M	0.48	0.49	852.50	39.00	-	AAAm	-
BNY Mellon	1M	0.46	0.46	2504.20	27.00	Aaa-mf	AAAm	-
CCLA	25K	0.46	0.46	206.32	40.00	-	-	AAAmmf
Deutsche	1M	0.50	0.51	6823.30	49.00	Aaa-mf	AAAm	-
Federated S-T Sterling Prime Fund	-	0.52	0.53	1862.90	51.00	Aaa-mf	AAAm	AAAmmf
Fidelity	100K	0.49	0.49	733.40	44.00	Aaa-mf	AAAm	-
Goldman Sachs	1M	0.52	0.52	5987.20	53.00	Aaa-mf	AAAm	AAAmmf
HSBC	250K	0.50	0.50	5732.80	54.00	Aaa-mf	AAAm	-
lgnis	1M	0.54	0.54	12888.00	48.00	-	AAAm	AAAmmf
Insight	1M	0.49	0.49	15658.40	42.00	-	AAAm	AAAmmf
Invesco	100K	0.48	0.49	451.30	33.00	Aaa-mf	AAAm	AAAmmf
JPMorgan	6M	0.50	0.50	7946.00	41.00	Aaa-mf	AAAm	AAAmmf
LGIM	1M	0.51	0.51	13135.30	50.00	-	AAAm	AAAmmf
Morgan Stanley	-	0.48	0.48	1459.90	34.00	Aaa-mf	AAAm	AAAmmf
Northern Trust	1M	0.45	0.45	5054.00	35.00	Aaa-mf	-	-
RBS	50K	0.49	0.49	4779.70	44.00	Aaa-mf	AAAm	AAAmmf
SSgA	500K	0.50	0.49	2855.50	42.00	Aaa-mf	AAAm	AAAmmf
SWIP	1M	0.50	0.50	15373.80	46.00	Aaa-mf	AAAm	AAAmmf
Western Asset	2.5M	0.50	0.50	376.40	39.00	Aaa-mf	AAAm	-



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#### QUESTIONS?

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