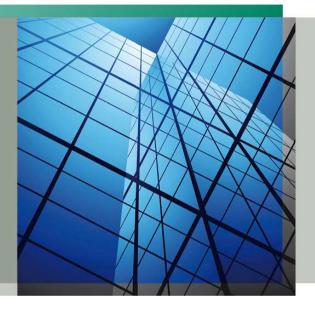
Asset Services

Treasury Management Presentation

Sevenoaks District Council 12th November

Presented by Richard Bason, CPFA Regional Director



Asset Services

1. Agenda

- Financial markets update
- Balance sheet
- Portfolio position
- Comparative performance
- Options for consideration
- Questions

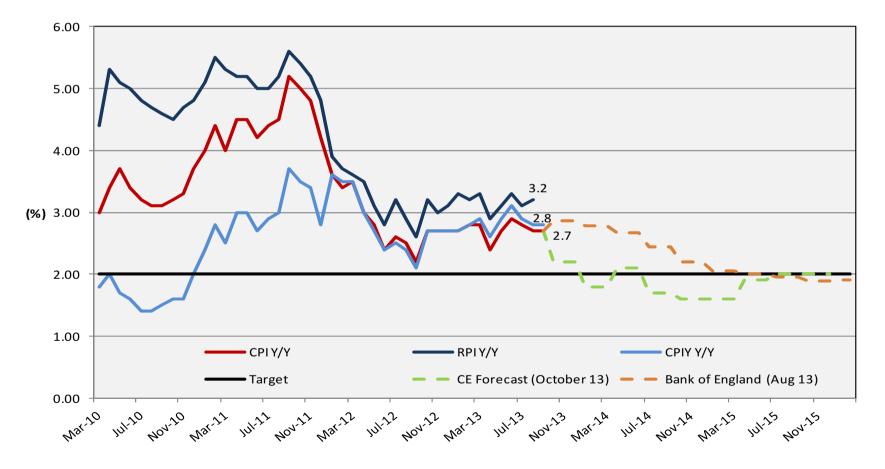
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2. Financial markets – domestic economic data

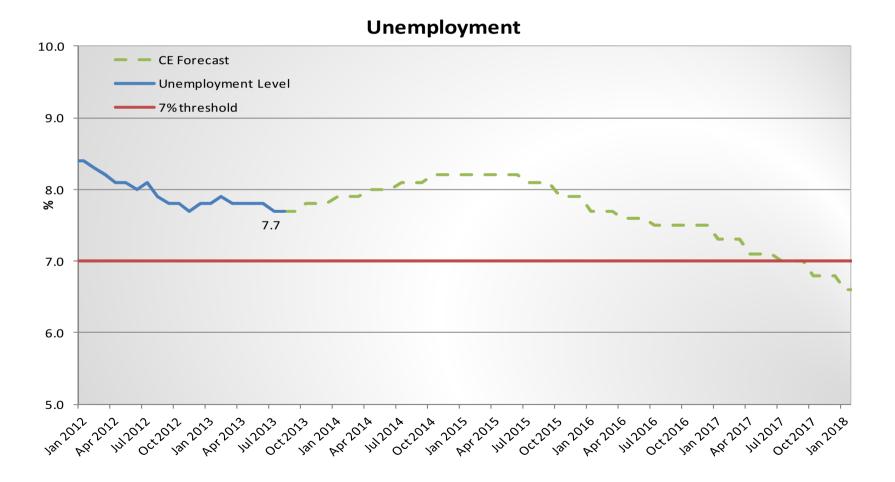
Bank rate / MPC meeting Consumer Price Index (CPI) Unemployment data Gross Domestic Product (GDP) House prices / surveys (Nationwide, Halifax, RICS) Average earnings **Retail sales** Strength of sterling UK /global events



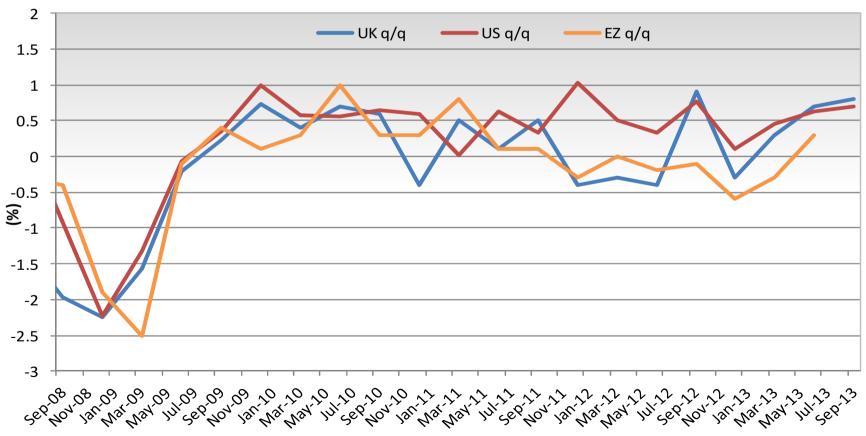
CPI measure of inflation has rarely behaved itself over recent years...will it do so in the future?



The MPC has stated that unemployment needs to fall to 7% before an increase in Bank Rate can be considered. BoE suggests that will be towards the end of 2016. The markets say mid 2015. Capital Economics 2017!

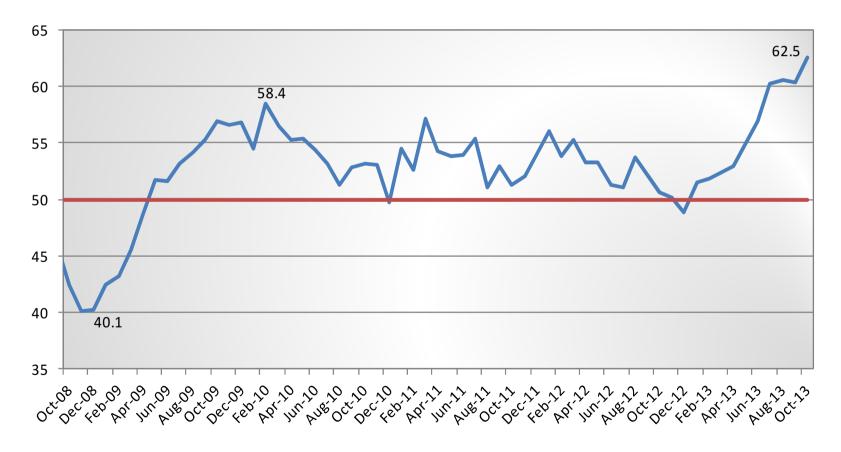


Latest Q3 GDP shows the UK performing best of the mature economies. The US is flattered somewhat by inventory restocking.

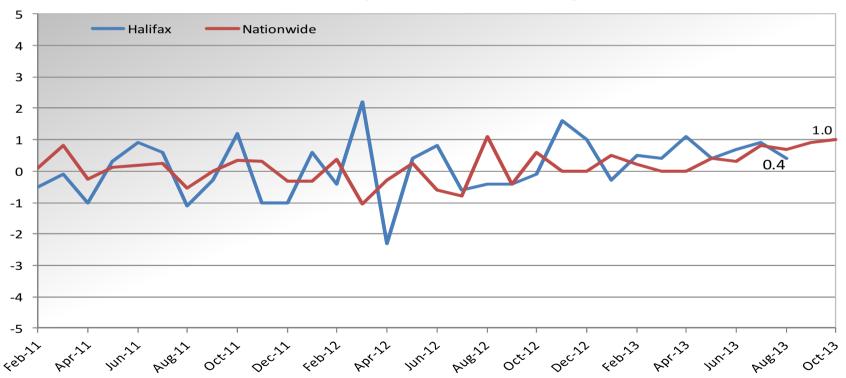


GDP q/q

The monthly PMI services sector survey points to one of the strongest readings for the UK for 16 years (when records began). Scores > 50 = expansion. Scores < 50 = contraction.

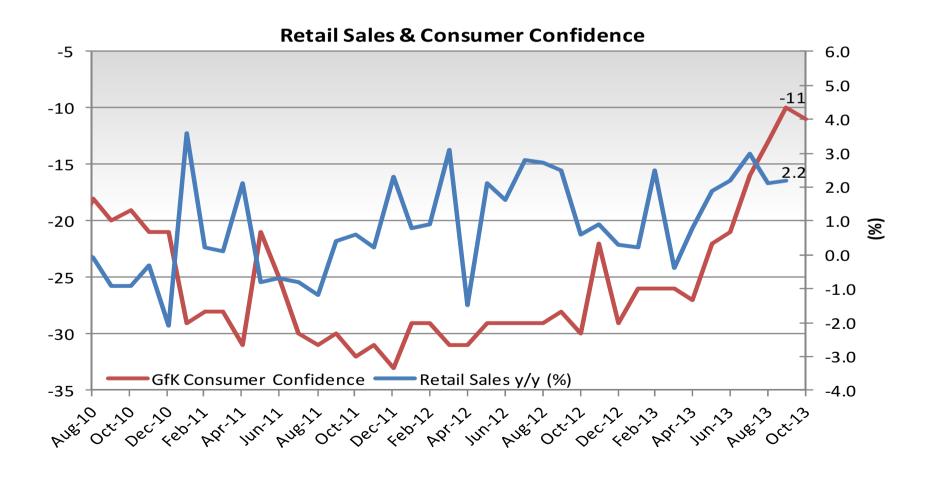


Although Help to Buy has not started in earnest, the UK housing market is moving full steam ahead, particularly in London and the SE.



Monthly House Price Changes

Consumer confidence is also improving, so things are set fair for at least the next few months, although retail sales are only ok.



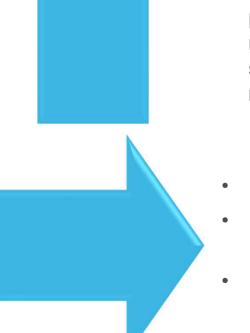
UK economic summary

- GDP growth of 0.8% in • Q3 2013, predominantly on the back of service industries expansion, a pick up in exports and a run down of consumer saving. Can this be maintained?
- Unemployment rate = 7.7%
- CPI at 2.7%, above the MPC's 2% target
- Bank Rate unlikely to rise before unemployment falls to 7% (2016?)

- Quantitative easing static at £375bn
- UK credit rating robust

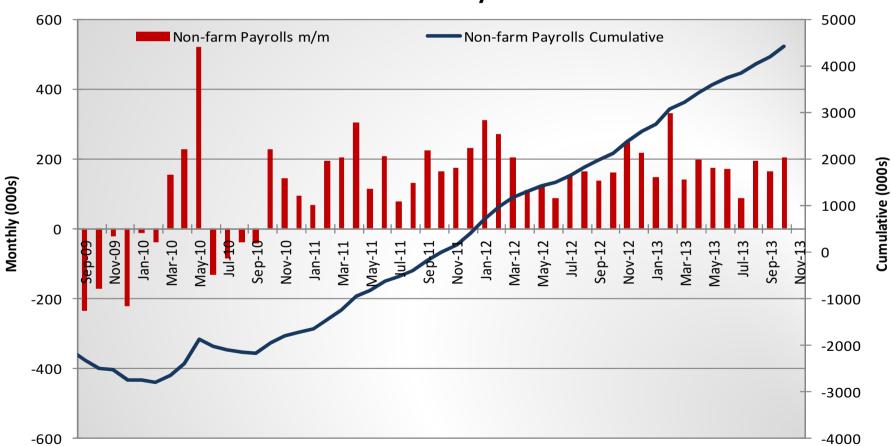


Asset Services



Asset Services

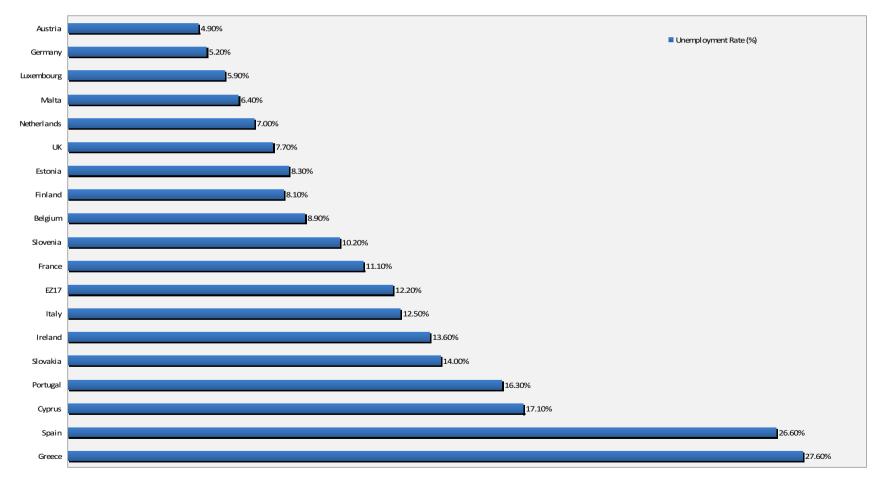
U.S. employment is ticking over. Non farm payroll is a good barometer of future prospects



Non-Farm Payrolls

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The Eurozone is expected to see tepid growth of circa 1% in 2014. High unemployment in the larger countries (bar Germany) is a barrier to improved prospects

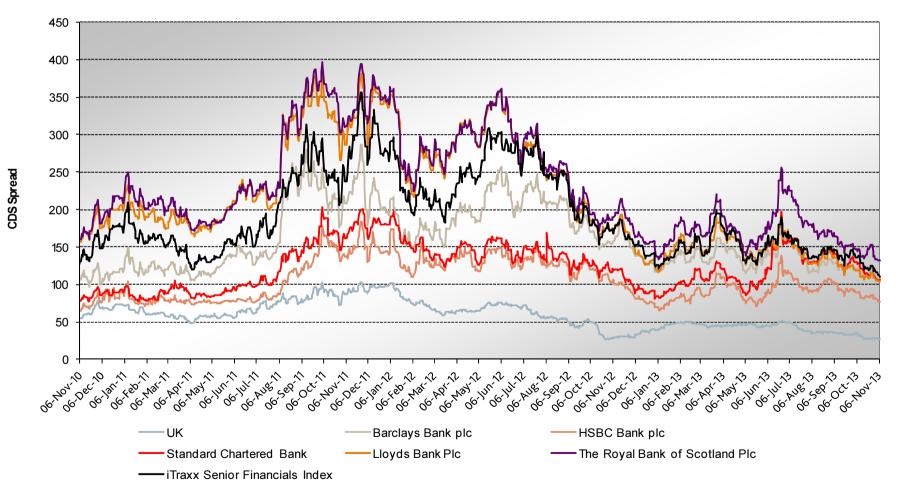


Eurozone Unemployment - September 2013

Interest rate forecasts to March 2017

Bank Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.75%	1.00%	1.25%
UBS	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	-	-	-	-	-	-	-	-	-
Capital Economics	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	-	-	-	-	-
5yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	2.35%	2.50%	2.50%	2.60%	2.70%	2.70%	2.80%	2.80%	2.90%	3.00%	3.20%	3.30%	3.50%	3.60%	3.70%
UBS	2.35%	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Economics	2.35%	2.10%	2.30%	2.30%	2.30%	2.30%	2.30%	2.50%	2.90%	3.30%	-	-	-	-	-
10yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	3.51%	3.70%	3.70%	3.70%	3.80%	3.80%	3.90%	4.00%	4.10%	4.20%	4.30%	4.40%	4.50%	4.60%	4.60%
UBS	3.51%	3.90%	4.00%	4.00%	4.10%	4.10%	-	-	-	-	-		-	-	-
Capital Economics	3.51%	3.30%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.55%	3.80%	-	-	-	-	-
25yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	4.29%	4.40%	4.40%	4.40%	4.50%	4.50%	4.60%	4.70%	4.80%	4.90%	5.00%	5.10%	5.10%	5.10%	5.20%
UBS	4.29%	4.40%	4.50%	4.50%	4.60%	4.60%	-	-	-	-	-	-	-	-	-
Capital Economics	4.29%	4.10%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.20%	4.30%	-	-	-	-	-
50yr PWLB Rate															
	NOW	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15	Jun-15	Sep-15	Dec-15	Mar-16	Jun-16	Sep-16	Dec-16	Mar-17
Capita Asset Services	4.31%	4.40%	4.40%	4.40%	4.50%	4.60%	4.70%	4.80%	4.90%	5.00%	5.10%	5.20%	5.20%	5.20%	5.30%
UBS	4.31%	4.50%	4.50%	4.60%	4.60%	4.70%	-	0070		-	-	-	-	-	-
Capital Economics	4.31%	4.30%	4.40%	4.40%	4.40%	4.40%	4.40%	4.40%	4.40%	4.50%	-	-	-	-	-
	110170														

UK institutions – CDS trends (5 year bonds). High street credit quality is good v. ITRAXX Senior Financials Index



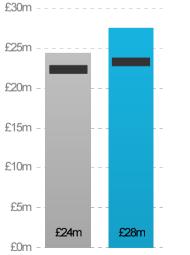
Change $(\underline{r}' \cap \underline{O} \cap \underline{O})$

3. Balance Sheet review 2012/13

RESERVES / BALANCES AND I	NVESTMENTS (£1	000)	2011/12 (£'000)		2012/13 (£'000)
	2011/12	2012/13		Reserves / Balances	
Palanaaa A pilabla far In rastmant	£22 257	£23.280	(3,713)	General Fund Balance	(3,713)
Balances Available for Investment		~	54	Collection Fund Adjustment Account	97
	£24 453		(16,098)	Earmarked reserves / other balances	(17,631)
External Investments	~~ I, IOO	£27,535	(708)	Capital Receipts Reserve	(1,693)
	-£2.196	-£4.255	(1,792)	Provisions (exc. any accumulating absences)	(340)
Surplus Monies	, - <u>,</u>	, , , , , , , , , , , , , , , , , , ,	(22,257)	Amount Available for Investment	(23,280)

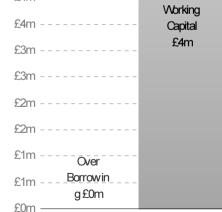
Investments vs Balances

Analysis of Surplus Monies





£4m



(22,257)	Amount Available for Investment	(23,280)	(1,023)
(1,792)	Provisions (exc. any accumulating absences)	(340)	1,452
(708)	Capital Receipts Reserve	(1,693)	(985)
(16,098)	Earmarked reserves / other balances	(17,631)	(1,533)
54	Collection Fund Adjustment Account	97	43
(3,713)	General Fund Balance	(3,713)	-
	Reserves / Balances		
2000)		(2000)	(2000)

762 24.453	Cash & Cash Equivalents - Other (Bank / Cash) TOTAL Investments	959 27,535	197 3,082
8,010	Cash & Cash Equivalents - Investments / Deposit	9,023	1,013
404	Long-Term	350	(54)
15,277	Short-Term	17,203	1,926
	Investments		

Surplus Monies 2,196 4,255 2,059

-£7m —

Balance Sheet review 2012/13

WORKING CAPIT.	AL (£'000)	2011/12 (£'000)		2012/13 (£'000)	Change (£'000)	
	2011/12	2012/13		Working Capital		
TOTAL Working Capital (Surplus)	ıl (Surplus) -£2,090 -£4,149		2,104	Debtors	2,085	(19)
TOTAL WORKING Capital (Surplus)			(4,008)	Creditors	(6,136)	(2,128)
			(164)	Capital Grants Receipts In Advance	(48)	116
		••••••	55	Stock / WIP	30	(25)
Analysis of Working	J Capital		(2,013)	NET Working Capital (Surplus)	(4,069)	(2,056)
£3m				Other		
£2m —			520	Balance LT Debtors	504	(16)
£1m			(597)	Deferred credits / receipts (non-capital)	(584)	13
-£1mDebtors Creditors	Stock	Other	(77)	Other Long-Term Working Capital	(80)	(3)
-£2m			(2,090)	TOTAL Working Capital (Surplus)	(4,149)	(2,059)
-£3m						
-£4m						
-£5m						
-£6m						

4. Sevenoaks DC portfolio. Lending list 2013/14

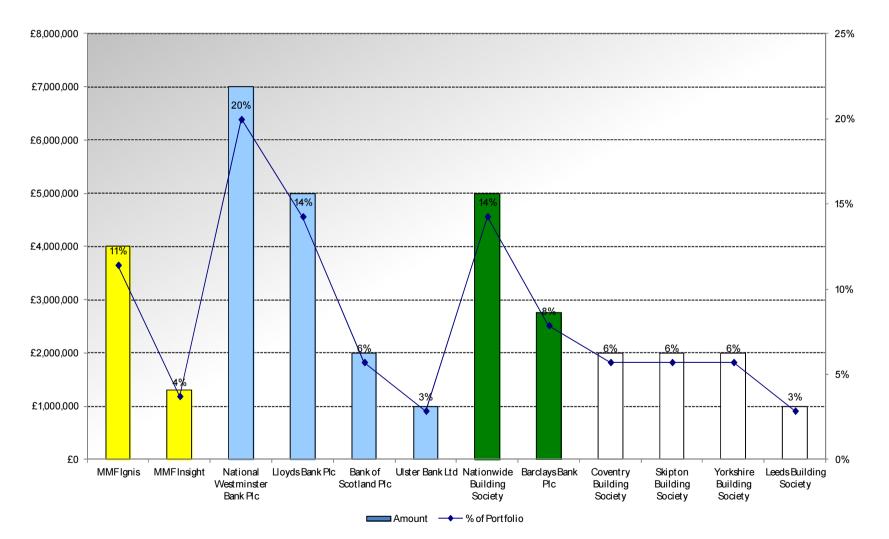
- References CLG Guidance and CIPFA Code of Practice TM 2011
- Core cash of £23m or so
- Will lend to
 - UK institutions only
 - Max duration 1 year
 - No more than 25% with any one counterparty
 - Lloyds/RBS Group max £8m
 - Other UK high street banks/Nationwide max £5m + £1m call
 - Top 5 building societies max £2m
 - MMFs (AAA rated) £5m each
 - UK Debt Management Account Deposit Facility max £5m

Sevenoaks DC – satisfactory returns (0.67%) for a medium credit risk (4.2 CAS score), short duration (average 55 days) portfolio

Borrower				Principal (£) Inte	erest Rate	Start Date	Maturity Date
Barclays Bar	nk Plc			1,758,000)	0.45%		Call
National We	stminster Bank I	Plc		4,000,000)	0.50%		Call
MMF Ignis				4,000,000)	0.38%		MMF
MMF Insight				1,300,000)	0.39%		MMF
Lloyds Bank I	Plc			1,000,000)	0.80%	08/04/2013	08/10/2013
Nationwide E	Building Society			1,000,000)	0.44%	09/07/2013	09/10/2013
Coventry Bui	Iding Society			1,000,000)	0.43%	15/07/2013	15/10/2013
Yorkshire Bu	ilding Society			2,000,000)	0.40%	18/07/2013	18/10/2013
Skipton Build	ding Society			1,000,000)	0.49%	29/07/2013	29/10/2013
Lloyds Bank I	Plc			1,000,000)	2.25%	31/10/2012	30/10/2013
Leeds Buildir	ng Society			1,000,000)	0.35%	01/08/2013	01/11/2013
Lloyds Bank I	Plc			1,000,000)	2.25%	05/11/2012	04/11/2013
Barclays Ban	nk Plc			1,000,000)	0.45%	07/08/2013	07/11/2013
Coventry Bui	Iding Society			1,000,000)	0.45%	29/08/2013	29/11/2013
Nationwide E	Building Society			1,000,000)	0.44%	30/08/2013	29/11/2013
Skipton Build	ding Society			1,000,000)	0.49%	29/08/2013	29/11/2013
National We	stminster Bank I	Plc		3,000,000)	0.80%		Call95
Nationwide E	Building Society			2,000,000)	0.50%	23/07/2013	23/01/2014
Ulster Bank L	td			1,000,000)	0.65%	29/07/2013	29/01/2014
Nationwide E	Building Society			1,000,000)	0.50%	01/08/2013	03/02/2014
Bank of Scotl	and Plc			1,000,000)	1.10%	12/02/2013	11/02/2014
Bank of Scotl	and Plc			1,000,000)	1.10%	22/02/2013	21/02/2014
Lloyds Bank I	Plc			1,000,000)	1.10%	08/04/2013	08/04/2014
Lloyds Bank I	Plc			1,000,000)	1.01%	04/07/2013	03/07/2014
Total Investm	nents			£35,058,00	0	0.67%		
Y	Pi1	Pi2	Р	В	0	R	G	N/C
1	1.25	1.5	2	3	4	5	6	7
Up to 5yrs	Up to 5yrs	Up to 5yrs	Up to 2yrs	Up to 1yr	Up to 1yr	Up to 6mths	Up to 100days	No Colour



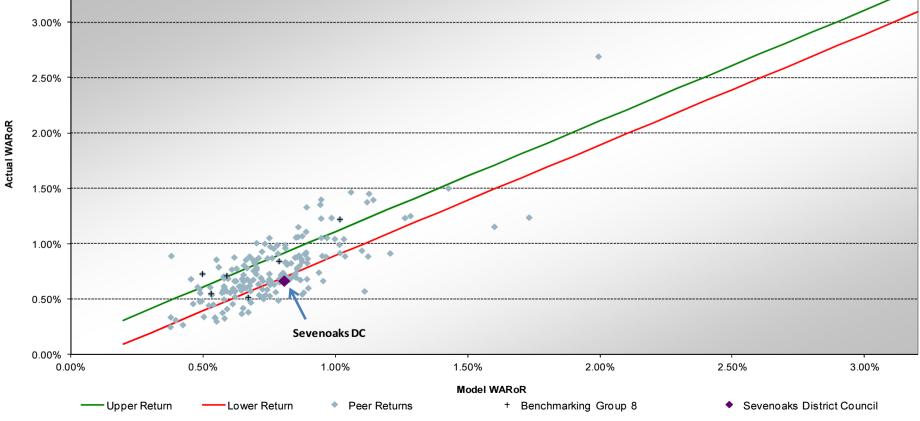
Counterparty Exposure: In-line and adhering with current strategy



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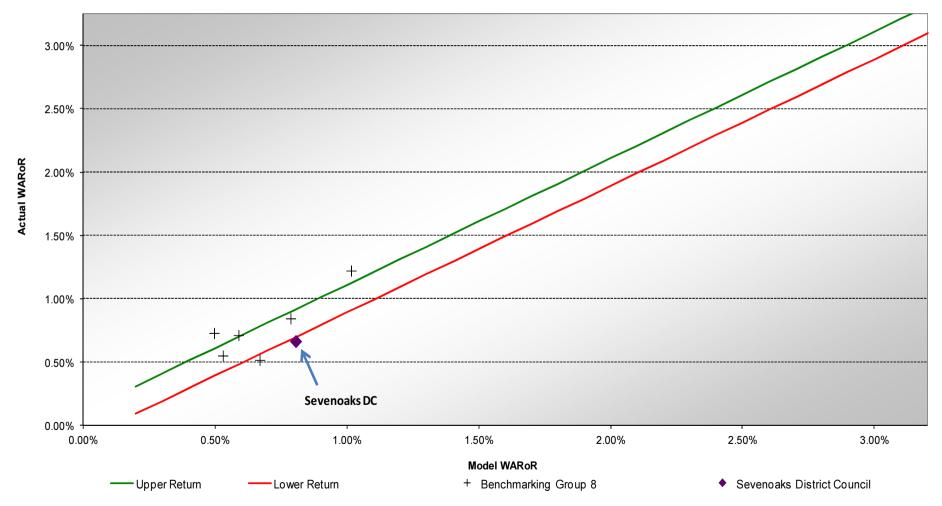
5. Comparative performance. September 2013: SDC vs. total benchmarking population (182 clients).

Returns broadly in line with risk profile but lower rated building societies (as per CAS credit risk assessment) not boosting returns.



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September 2013: SDC vs. Kent Benchmarking Group



6. Options for consideration: Property Funds performance... A long-term investment where past performance is perhaps less reliable as an indicator than forecast growth for the UK economy. Dividend and capital growth potential, but high entrance/exit costs a possible barrier

Fund Performance, June 2013	3 Months %	1 Year %	3 Years % Annualised	5 Years % Annualised	NAV (£, Millions)
Aberdeen UK Balanced Property Fund	0.8	1.7	4.7	-1.1	34.7
AEW UK - Core Property Fund	2.9	9.8	-	-	46.1
BlackRock UK Property Fund	1.6	2.6	4.6	0.1	2,415.50
CBRE Lionbrook Property Fund	1.1	2.9	5.3	-1.9	404.7
CBRE Global Investors UK Property Income LP	2.3	0.7	-4.2	-8.6	37.5
Cordea Savills UK Income and Growth Fund	2.1	6	6.3	-	92.6
Fidelity UK Real Estate Fund	1.1	-0.1	1.7	1.7	133.3
Henderson UK Property Fund	2	5.7	5.8	1	145.8
Hermes Property Unit Trust	1.6	4.6	6.7	1.5	811.5
Lothbury Property Trust	1.7	5	6.4	2.4	785.2
M&G Property Fund	6.7	6.9	2	-1	261.8
Mayfair Capital Property Unit trust	1.7	4.5	3.7	-	102.5
Rockspring Hanover Property Unit Trust	0.8	-1.7	2.8	-4.1	408.6
Royal London Property Fund	1.1	2.4	4.4	1.7	218.5
Schroder UK Property Fund	2.1	3.7	5.7	0.1	1,243.80
The CCLA Property Fund	1.1	2.6	5.8	0	76.4
The M&G UK Property Fund	0.7	2.1	3.9	0.2	514.3
Threadneedle Property Unit Trust	1.4	3.6	3.3	0.5	798.6

Options for consideration: Money Market Funds

Liquidity Funds	Min Initial Investment, £	7- Day Gross Yield	30- Day Gross Yield	Portfolio Assets (m)	Weighted Average Maturity (Days)	Moody's	Ratings Standards & Poor's	Fitch
Aberdeen	1M	0.53	-	336.10	-	-	AAAm	AAAmmf
Amundi	1M	0.51	0.50	415.30	13.00	-	AAAm	AAAmmf
BlackRock	1M	0.50	0.50	27940.90	45.00	Aaa-mf	AAAm	-
BNP Paribas	2.5M	0.48	0.49	852.50	39.00	-	AAAm	-
BNY Mellon	1M	0.46	0.46	2504.20	27.00	Aaa-mf	AAAm	-
CCLA	25K	0.46	0.46	206.32	40.00	-	-	AAAmmf
Deutsche	1M	0.50	0.51	6823.30	49.00	Aaa-mf	AAAm	-
Federated S-T Sterling Prime Fund	-	0.52	0.53	1862.90	51.00	Aaa-mf	AAAm	AAAmmf
Fidelity	100K	0.49	0.49	733.40	44.00	Aaa-mf	AAAm	-
Goldman Sachs	1M	0.52	0.52	5987.20	53.00	Aaa-mf	AAAm	AAAmmf
HSBC	250K	0.50	0.50	5732.80	54.00	Aaa-mf	AAAm	-
lgnis	1M	0.54	0.54	12888.00	48.00	-	AAAm	AAAmmf
Insight	1M	0.49	0.49	15658.40	42.00	-	AAAm	AAAmmf
Invesco	100K	0.48	0.49	451.30	33.00	Aaa-mf	AAAm	AAAmmf
JPMorgan	6M	0.50	0.50	7946.00	41.00	Aaa-mf	AAAm	AAAmmf
LGIM	1M	0.51	0.51	13135.30	50.00	-	AAAm	AAAmmf
Morgan Stanley	-	0.48	0.48	1459.90	34.00	Aaa-mf	AAAm	AAAmmf
Northern Trust	1M	0.45	0.45	5054.00	35.00	Aaa-mf	-	-
RBS	50K	0.49	0.49	4779.70	44.00	Aaa-mf	AAAm	AAAmmf
SSgA	500K	0.50	0.49	2855.50	42.00	Aaa-mf	AAAm	AAAmmf
SWIP	1M	0.50	0.50	15373.80	46.00	Aaa-mf	AAAm	AAAmmf
Western Asset	2.5M	0.50	0.50	376.40	39.00	Aaa-mf	AAAm	-



Asset Services

QUESTIONS?

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